The Huu-ay-aht envision a strong, self-governing and self-reliant Nation. Iisaak will guide us as we work together to foster a safe, healthy and sustainable community; where our culture, language, spirituality and economy flourish for all.
Greetings from the Executive Director

2012/13 was a year of significant change. With changes in key staff and policies, as well as the development of new processes, our organization grew. We built up our policies that protect Citizens and Staff and we recognized the need to invest in communications. We looked for ways to hear feedback from individuals and groups, and through the community rounds and HFN Citizen Survey we were able to better hear the needs of Huu–ay–aht Citizens wherever they live. We built up our financial controls and used new budgeting tools to eliminate deficits. As an organization we learned that we have to work together, Government, Administration, and HDC, we all have a shared vision and common goals. Together we can use the tools of the treaty to create success and support HFN Citizens now and for the future.
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1. **Strategic Plan**

The following are the strategic priorities by area of Government.

**(a) Human Services**

- Continue to improve education and training opportunities for all citizens, especially youth.
- Research and implement strategies to improve the emotional, social and physical health of our people, our staff and our organization.

**(b) Lands and Natural Resources**

- Complete treaty implementation of land management framework for residential and non-residential interests
- Take steps to ensure full allocations of food, social and ceremonial fish are harvested
- Establish licensing framework for cultural interpreters.
- Pursue acquisition of pre-approved treaty lands including Diana Island and conversion of private lands to TSL status in accordance with EC approved plan.

**(c) Public Works and Community Infrastructure**

- Pursue strategy to pave Port Alberni to Anacla road.
- Complete public works and community infrastructure to support establishment of new subdivision in Upper Anacla.
- Establish innovative program to remove solid waste from lower Anacla residences.
- Bring Analca roads up to standard of roads in Bamfield.
- Ensure effective public works services by building Public Works Yard and Quonset Hut.
- Secure cost-effective government office location in Port Alberni.
- Continue to improve public safety.
- Continue to improve drinking water quality in Anacla.
• Improve community communications and connectivity in Anacla

(d) Finance and Government Services

• Implement HFN administration responsibilities related to Economic Development Act and assign Economic Development Officer responsibilities within administration.
• Balance the budget in 2013/2014.
• Implement Citizen Motions Approved by Executive Council.
• Ensure the Huu-ay-aht Administration is structured and carries out approved key initiatives in an effective, affordable and efficient manner.
• Ensure Huu-ay-aht Laws are implemented and administered in accordance with their terms and approved budget allocations.
• Ensure Maa-nulth Treaty provisions due to be implemented over the next 3 years are implemented and administered in accordance with their terms and approved budget allocations.
• Continue to draw down self-government jurisdictions under Treaty.

2. Committee Reports

(a) Citizenship

The Citizenship Committee consists of Derek Peters (Chair/Tayii Ha’wilth/Councillor), Jeff Cook (alternate), Judy Johnson, Benson Nookemus, and Marjorie White. Resource to the Committee is Kim Chretien.

The Committee continues to review and apply Citizenship criteria to applicants; and has customized the forms and applications to be more user friendly.

The committee will be reviewing the Citizenship Act to pull out potential changes and or highlight any areas of concern, this will be happening November 2013.
(b) Citizen Development

The Citizen Development Committee consists of Sheila Charles (Chair/Councilor), Charlie Clappis (alternate) Sherri Cook, Martha Johnson, Kathy Happynook and Ed Johnson. Resource to the Committee is Kathy Waddell

The Citizen Development Committee is working on a number of key initiatives.

Funeral Policy

The Funeral Policy is in its third draft. As this is an extremely sensitive topic the committee has been taking it slow and steady and with careful thought. So far, only $10,000 is being budgeted but all funding resources are being exhausted to continue supporting citizens.

USMA Protocol Agreement

The USMA Protocol Agreement is in its 3rd draft. The agreement is to tighten our relationship with USMA in having more input and communication on children they are apprehending and more focus on prevention; also, while holding USMA more accountable. As this continues to be an issue that many Nuu-cha-nulth nations have with USMA we are doing this with a fine tooth comb. We will need to have legal advice with the agreement as these are our children and families that continue struggling all from the effects of residential school and we need to ensure the agreement is legitimate and enforceable. Until then, we continue participating in the First Nation Child & Family Wellness Council’s and Indigenous Child at the Centre Forums and the BC Joint Gathering’s where these issues are shared with all FN’s across Canada and work continues on a greater need for prevention and less and less apprehension. We are looking to have the same agreement with all First Nation delegated organizations wherever HFN children are apprehended. In the (hopefully) near future we would like to see us looking after and supporting families and children and ending the residential school epidemic of disconnecting families.

Social Services Motion

The motion was made by the Citizen Development Committee and passed by council in February 2013. This is a plan to develop a combined legal, communications, political, governance and negotiation strategy to give HFN leverage to obtain
systemic and legally enforceable change in the way HFN children are dealt with by USMA and all FN delegated organizations and ultimately to take over jurisdiction from USMA and FN delegated organizations. This would require a significant commitment of funding and legal resources.

**Vancouver Island Health Agreement**

Work continues on the First Nations Health Authority. Vancouver Island Partnership Accord offers combined, culturally competent and effective First Nations health plan. The steps we are collectively taking as First Nations and non-First Nations together are creating new relationships, partnerships, health services, and a shift to prevention and wellness from dealing with sickness only and a more geographical focused health plan.

**Local Education Agreement**

The Local Education Agreement was completed by the committee and supported by Executive Council and signed by Sheila Charles, James Edwards and Cam Pinkerton in June 2013. More focus on incorporating Huu-ay-aht history, culture and teachings is stressed throughout the agreement. SD#70 agreed to consider a financial support application for the HFN school bus and driver as this was service cut by SD#70 at the end of July 2013. HFN continues getting all school children to and from Bamfield Community School safe and sound.

**Post-Secondary Policy**

The HFN Post-Secondary Policy is still in its first year. So far things have been running smoothly and no issues with it have been brought back to the committee for review and changes.

**School Supply Allowance**

The School Supply Allowance was improved significantly. We included (K)-12 to receive a school supply allowance and increased the allowance for K–5 from $25 to $50 and to receive this as a gift card from Staples. Grades 6–12 remain at $100 per person. We chose to give Staples gift cards to ensure that the allowance was used as intended for school supplies.
NETP Summer Youth Program 2013

We were successful at gaining funding for five youth employment opportunities. This was regarded as a successful summer program and we hope to continue finding funds and supporting youth employment programs. The youth placements were at the Paawats, Public Works, Port Alberni government office and two at the Bamfield Marine Sciences Center.

Social Housing

Work on the sewer system needs to be complete before any new houses can be built in upper Anacla. Until then we continue researching and networking for financial support for both housing and the sewer project.

RCMP Letter of Expectations

The LOE was completed and signed by Chief Cook on July 23, 2013. Since then the RCMP have an office in our Anacla administration office and are present in the community once a week. This presence is to help form trusting relationships between citizens and RCMP with an open door policy. The RCMP also taught the D.A.R.E program with the Bamfield Community School children and was a great success.

(c) Co-operative Management Board CMB (Parks Canada)

National Cost Sharing Program

A callout for the National Cost Sharing Program may happen shortly, and will be a quick turnaround time for applications. It was agreed that for the National Cost Sharing Program HFN will lead the application and work with Parks Canada to complete the necessary paperwork. With this HFN can continue developing and protecting the Kii?in National Historic Site.

Pink Sand Verbena

More Pink Sand Verbena was planted in the Keeha dunes this summer with an HFN employee supervising as well as the invasive dune grass that was found to kill the Pink Sand Verbena. This is one species at risk that we are trying to save. So far it has been reported that the Pink Sand Verbena is growing, but not as successful as was
hoped. Work in the Keeha area is ongoing and we are trying to get more word out there to the communities of Anacla and Bamfield for awareness and volunteering.

**CMB representatives**
PRNPR requested a letter from HFN appointing the 2014 CMB representatives. A letter by Chief Cook was sent to Parks Canada reassigning Sheila Charles, Derek and Jack to the Co-operative Management Board.

**Seabird Rocks**
In 2012 it was found that seabirds were depleting and discovered that it was the river otter killing them. The river otters were trapped and destroyed and in agreement with HFN to give the river otter pelts to the Ta’yii Ha’wilth for ceremonial regalia. There was an issue with the DFO when the river otter pelts were sent for tanning and they confiscated the pelts. The confusion came in that Sea Otters are on the endangered species list, not River Otters and they look very similar. A Terms of Reference will be developed to be used for future so we don’t run into similar problems.

**Nuu-chah-nulth Education and Training Program**
We received funding again this year to provide training for the West Coast Trail Guardians. It was a great turn out and well received and the Guardians have requested training every year. We hope to find funds and provide training every year for the safety of their jobs and knowledge & history to help in protecting HFN land on the West Coast Trail. The guardians are trained to the max and with requests from the guardians we will focus more on including a few elders involvement to provide traditional knowledge. Our guardians receive rave reviews of salmon cooked on cedar around a fire with storytelling and drumming and singing as WCT hiker’s highlights from their trips.

**(d) Culture and Language**
The Quuquuaca Language Society (QLS) Language program continues to be a success for 2012 - 2013. The society has maintained the North Island College (NIC) Aboriginal Language Certification programming. They have hired a coordinator (Shaunee Casavant) to coordinate fundraising and liaise with UVic and NIC to
support the program. There are several representatives from HFN both in the classroom and on the QLS board.

The Nananiiqsu Grandparents Society held raffles to assist with costs for attending the TRC hearings in Vancouver in September. They also received financial support from the “Aboriginal Neighbours” of the Anglican Church to attend. A BIG “thank you” goes out to Sherrie Cook for all her hard fundraising work. The elders who attended enjoyed the trip, meeting old friends and making new friends.

The 2014 BC Elder’s Gathering will be in Penticton, B.C. There are plans to continue with various fund raising events to assist with travel costs for those that will be attending. The Nananiiqsu AGM will be held November 8, 2013.

(e) Economic Development

Members of Council for the Economic Development Committee include Councillor John Jack as Chair; and members include: Tayii Ha’wilth Derek Peters; Angela Wesley, citizen; Ed Johnson Senior, citizen; and John Mass from the Bamfield community.

Committee members are also members of the Board of Directors of the Huu-ay-aht Development Corporation; who, in a separate meeting, oversee the operation of Huu-ay-aht commercial enterprises such as the forestry company, the Pachena Bay Campground and Gravel Pit. For further information regarding the state of our businesses, you will have to refer to their own reports and updates. Please see their website for more information. http://hfndevelopmentlp.org/

The Vision Statement for Economic Development is “Together, the Huu-ay-aht Economic Development Committee and Development Corporation strive to achieve a flourishing Huu-ay-aht economy through initiatives that provide sustainable benefits for all.”

Ultimately, the Economic Development Committee works to do two things: (1) to create profitable businesses to provide revenue to the government for maintaining, increasing and expanding government programs and services like medical,
education and land management and (2) to further enhance the economic opportunities for its people by creating reliable job opportunities when they are justified in a profitable business. Job creation without sustainable business practices result in nothing but very temporary jobs. If we are to be a successful Nation, we need to have the discipline and patience to grow reliable, reasonable and full-time jobs not temporary make-work projects which will boost numbers year-to-year but won’t be able to support families over the long term.

In its monthly activities, the Committee focused primarily on the implementation of the Economic Development Act and related policy which provided for the effective managerial separation of the Nation and the Companies while retaining strategic input for government. The committee is also responsible for the development, maintenance and review of agreed-upon Economic Development Projects which will be reported on below.

More specifically, the Committee did three things: (1) the implementation of the Economic Development Act and its related law and policy which included the appointment of an Operation Board which further prevents political interference in day-to-day decision-making and management of our businesses; (2) the successful pursuit of effective senior-level administrative support from the HFN Administration in the form of an Economic Development Officer (which it has not had since Effective Date), and (3) the acquisition of the Market and Restaurant in Bamfield.

In the past year, the Economic Development Committee has overseen the adoption of the Economic Development Act. This act of government establishes strategic control of our businesses, but keeps government at arms-length from management decisions that should be overseen by dedicated business leaders. The act sets out the means by which a business idea is developed into a plan and how it goes about being approved by government before being handed off to the companies to operate the business according to the plan.

**Huu–ay–aht Economic Development Project List (Higher Priority)**

- Sarita Microhydro Project (Run-of-the-River Independent Power Project)
- Acquisition of Bamfield Store and Restaurant
- Development of a Pachena Bay area Store/Café/Gas Station/Parkade

**Huu–ay–aht Economic Development Project List (Regular Priority)**
- Cultural Tourism (Trails, Tours, Kayaking, etc.)
- Shellfish Aquaculture
- Real Estate Development (On and Off TSL)
- Port Alberni Investment Project (Office Space in Port Alberni)

**Huu–ay–aht Economic Development Project List (Contingent Priority)**
- Forestry Harvest on TSL
- Internet Service Provision for Anacla

The Sarita Microhydro Project continues to see a measure of progress based on feasibility and environmental studies. There were some concerns in accessing Major Project Funding from the federal government, but that was smoothed out and accessed. As a result, the project has been funded by a series of grants from the federal government in addition to the investment made by the Huu–ay–aht. Outside of the scope of this report, there are concerns regarding the policy of BC Hydro and the provincial government which may affect our ability to see this green and renewable energy project come into being. Thus far, the strategy has been to lobby BC Hydro and the Province to ensure that these projects are still viable as well as positioning ourselves to still benefit from vastly decreased opportunity if policy change at the provincial level cannot be attained.

During the year that this report covers, most of the substantial negotiation, planning and logistics of acquiring the Bamfield Store and Restaurant had been complete. The project was finalized shortly after the end of this report’s fiscal year, and thus bears mentioning. It currently operates with an interim (and temporary) management team and several Huu–ay–aht employees. The overall plan will be to find a suitable candidate or set of candidates from within our Nation to train under the interim managers and ultimately take over management. This is very much a success story, and I look forward to seeing how things progress into the future.

Progress on a Pachena area store/gas station/café/parkade has been substantially paused due to previously expressed concerns about profitability. The corporation
currently operates the gas station portion at a loss, but the notion was to invest further by building a store, café and parkade to increase potential profitability still merits investigation. To date, investment in this project has not been a government priority.

The remaining projects on the list (tourism, aquaculture, real estate development and Port Alberni office space) have all seen preliminary work done on exploring potential options, but other than some development regarding trails in and around historic sites progress is relatively slow. The main thrust has been the pursuit of long-term land interests. The companies need leases for the lands that they operate on in order to make improvements for sites such as the Pachena Bay Campground or to further invest in a store/café/parkade in Anacla near the campground. Work has been done to allow for temporary leases, but in order for real investment and improvement of our tourism-related businesses, we need long-term leases that provide us the certainty to build.

We are happy to report that HFN government, the HFN People’s Assembly and HFN Administration have come together to see progress substantially complete for Timber Harvest on TSL. This work was started during this reporting period and now we can look forward to stumpage revenue coming directly to the government to maintain, increase or expand programs and services available to Huu–ay–aht in this current fiscal year.

Once again, to get further information on the performance of our companies in the context of the economy, please take the time to refer to reports produced by the Huu–ay–aht Development Partnership in addition to what is reported here in this reporting material. As there is a strategic separation between the government and the businesses owned by the HFN, the whole story can be had by referring to reports from both halves.

(f) Finance

The Finance Committee consists of Jack Cook (Chair) effective September, 2013, Karen Haugen and Marjorie White, newly appointed committee member Molly Clappis and James Edwards, HFN Executive Director.
There are regular monthly meetings plus several special meetings to provide information regarding our finances to HFN Executive Council.

The Finance Committee implemented a new method of budgeting revenues where the total expected to be received is not detailed out before the Budget Act is passed. In other words, governments aren’t able to spend money that they haven’t budgeted at the beginning of the year, and this is a central means of ensuring good conduct by the government. Some of the funds and grants we apply for don’t come through until after the Budget Act has dropped, so technically we had no spending authority to spend it even though it was of great benefit to our community. We now have a new method built into the Budget Act to receive those moneys and legally spend them as it comes in.

As the budget proceeded, it was identified that there were costs that weren’t accounted for at the beginning of the year. Primarily, this had to do with costs of being associated with the Maa-nulth Treaty Society. We can control the costs of being involved with groups like Maa-nulth, all we need to do is ensure they forward any costs needed before the beginning of the fiscal year and make decisions from there. The Tribunal is our main avenue of internal dispute resolution and it has statutory spending authority, which means that if it is active, we must pay for it. To remove funds from the Tribunal would be unethical and illegal.

This last year was also about getting costs under control, costs which were still influenced by pre-Treaty urgency. Costs like consultant fees, legal fees and related contract costs were reviewed and reduced as time went on.

(g) Fisheries

The Fisheries Committee consists of Tom Happynook (Chair), Charlie Clappis (alternate), Ed Johnson, Bill Frank and Roy Werner. Resource to the Committee is Bob Bocing, Stefan Ochman and Larry Johnson, Director of Lands and Natural Resources.
The purpose of this annual report is to lay out the general approach that the Huu-ay-aht Government is taking to put our treaty food fish on the tables of our citizens. The goal is to make sure we meet our legal treaty obligations to catch our treaty fisheries allocations each year.

The following strategy will form the foundation for our long term HFN Fisheries objectives:

- Allocate the funds to meet our legal obligation to catch all of our treaty fish allocations.
- Participate fully in the Joint Fisheries Committee processes
- Meet with Tseshahot every fall to discuss next year’s fishing plans – Barkley Sound Accord
- Use Request for Proposals approach to contract fishers to catch all our treaty allocations
- Schedule HFN Fisheries Committee meetings every month during the fishing season and as needed during the winters months.
- Conduct workshops for our fishers so they don’t break our fisheries laws and keep good catch records
- Assist our fishers to make sure we can catch our allocations each year

**Progress**

We continue to participate on the Maa-nulth Fisheries Committee, the Joint Fisheries Technical Committee; the Joint Fisheries Committee (Canada, B.C. and Maa-nulth) and the Uu-a-thluk Council of Ha’wiih. Additional resources have been identified in support of the food fish budget, including funding from the shared Geoduck licence administered by NTC Fisheries.

**Challenges**

We started to get some push back from DFO on our expectation to get our food fish first before the recreation and commercial fisheries. We continued to push our treaty rights with DFO; which in turn did, get our food fishers out first before the commercial and recreation fisheries. I expect next year to be even better.

On April 03, 2012 we finally received our share (1.2 million) of the 4.15 million we negotiated to purchase fishing licenses. With the recent Pacific Integrated
Commercial Fishing Initiative (PICFI) program the cost to buy licenses and quota has doubled in price. We are thinking we will invest the 1.2 million into an investment account and let it grow as well as wait for the PICFI cost bubble to burst and the cost of licenses to come down.

We have budgeted for a freezer truck and a commercial size vacuum sealer so we will be able to use our own people to process our food fish for the citizens. We did have one tote of salmon processed by our citizens in Anacla; what a great day that was.

(h) Ha’wiih Council

The Ha’wiih Council consists of Derek Peters (Chair), Jeff Cook, Tom Happynook, Andy Clappis, Darlene Nookemus and Bill Frank.

The Ha’wiih had a couple of meetings this fiscal year and is working on developing a regular schedule along with a work plan. The Ha’wiih continue to apply our cultural practices when and where we can.

(i) Infrastructure

The Infrastructure Committee consists of Charlie Clappis (Chair), Jack Cook (Council Member), and currently the Finance Committee acts as the Infrastructure Committee. Technical Resource is Johnson Ginger. Director of Public Work and Community Infrastructure. The Public Works team consists of Edward Johnson Jr. Bruce Nookemus and Wilfred Dennis. The following highlights the status of major projects.

- Sewer Project – Negotiations with the Bamfield marine Station are close to being finalized. It has been a long time in the making but a final location has been decided for the treatment plant.
- Pachena River Pedestrian Walking Bridge – at feasibility study stage. This study will indicate if a bridge is feasible to budget for. This bridge if feasible will be a key part in a Tsunami evacuation and connecting the community.
- Tri-plex Renovation – There was a new roof installed on the building along with the Maintenance shed. Suite # 2 conversion work to start this fall.
• Sub-division Phase One – Nookemus Road work is considered phase one and will start this winter. The Government will continue planning the next phase.
• Lower Anacla Road Upgrade – was completed this spring. There was gravel added to all roads to provide a crown which provides somewhere for the water to go.
• Port Alberni Office – The Government continues to proceed to purchase the Port Alberni Office. This depends on environmental reports on the property. There have been other properties in Port that are potential for a Port Alberni Office.

(j) Lands & Natural Resources

The Lands & Natural Resources Committee consists of Jeff Cook (Chair), Derek Peters (Tayii Ha’wilth/Councillor), Angela Wesley, Stephen Rayner. Technical and Resource individuals are Larry Johnson, Director of Lands and Natural Resources; Johnson Ginger, Manager of Lands and Natural Resources; and Rita Johnson, Administrative Officer.

Throughout the past year we have had seven to eight meetings. At those meetings we made recommendations to the Executive Council and also, when asked, have been providing comments to the Lands and Natural Resources staff.

Some of the issues we have or are still working on are:
• Social Housing Regulation – to provide fair, effective, affordable and quality housing to HFN citizens.
• Residential Lease Regulation – to establish a fair and effective system for the disposition of residential leases in Anacla, Sarita and Grappler Creek.
• BC Land Survey Phase 2 of Carnation Creek.
• 36 land lot leases signed and registered (99 year leases with the BC Land Title Office.
• Four land lot leases pending.
• Working on amendments to the Land Use Plan.
• Development various forms and permits.
• Developing a harvest plan or regulation on Treaty Settlement Land.
On behalf of the Committee, we thank all citizens who have provided comments, suggestions, advice and personal insight on how to move into the future.

**(k) Treaty Implementation**

The Treaty Implementation Committee consists of Tom Happynook (Chair), Derek Peters (Tayii Ha’wilth/Councillor), Ed Johnson and Martha Johnson

The purpose of the Huu–ay–aht Treaty Implementation Committee (HTIC) is to provide a forum to discuss successes and challenges of the implementation of the Maa–nulth Treaty with Huu–ay–aht public officers while ensuring that the benefits of the Treaty flow to the citizens. The committee will also create and implement a system to measure the success of the Treaty. The HTIC may work with the Maa–nulth Implementation Committee (MIC) from time to time as needed. The committee meets regularly, the second Monday & Tuesday of every month.

The committee created the following strategy and works closely with people in the organization to support and manage the transition of treaty implementation for everyone. To guide us, the committee created the following implementation strategy – we work on each item each time we meet:

- Huu–ay–aht Benefits List
- Implementation Challenges
- Huu–ay–aht Implementation Work Plan
- Maa–nulth Treaty 15 Year Review Indicators

**Huu–ay–aht Benefits List**

The committee’s mandate is to ensure that the benefits of the treaty flow directly to the citizens (see purpose) so we have created a list (we will keep adding to this list) to track treaty benefits that our citizens can take advantage of as individuals. The committee works with the Communications department to provide this information to you.

**Implementation Challenges**

The committee has decided to bring treaty implementation related challenges to our group discussions. We discuss the challenge, potential solutions and provide that info to the group that has the authority and responsibility to manage for example,
concerns about fish access that we know is a concern – we provide the issue, suggested solutions to the Lands & Natural Resources Dept./Fisheries Committee.

**Huu–ay–aht Implementation Work Plan**

The committee reviews the Maa-nulth Implementation Plan along with the Treaty. From that review, we track “flags” or “reminders” for the various departments for obligations we may have (or BC, Canada), opportunities or important things we think our citizens should be aware of like benefits/opportunities etc.

**Maa–nulth Treaty 15 Year Review**

We are working with the other four Maa-nulth Nations on a project that will help us prepare for the 15 Year Review of the Treaty. The 15 Year Review is a commitment we have in the Treaty where Maa-nulth, BC & Canada will sit to review how the implementation of this treaty is working.

To prepare for these discussions, Maa-nulth Nations will track how each party is meeting obligations on an annual basis. The intent is to see trends over years and to use that data to discuss how to make the government to government relationship / implementation better. The tracking will be done within our administration by departments. This is the first year information will be tracked.

**Treaty funds**
- Implementation Funds: 3,309,130
- Capital transfer: 3,017,215
- Resource revenue sharing: 202,431
  
  **Total:** 6,528,776

  **Transfer to Settlement Trust:** 3,219,646
  **Investment in HFN Wealth Fund:** 3,309,130
  **Total:** 6,528,776

**Operating income**
- Distribution from Settlement Trust: 2,719,646
- Interest on implementation funds: 218,065
- Funding force main, sewer: 300,000
- Federal block funding: 2,472,241
- Resource revenue sharing: 199,215
- Provincial annual funding: 41,822
- Fisheries funding: 68,767
- Invested wealth income: 465,000
- Other revenue - Activities: 259,372
- Other revenue - Huu-ay-aht Development: 200,000

  **Total:** 6,944,128

**Operating expenditures**
- Government: 713,564
- Finance & government services: 1,110,198
- Human services: 1,107,607
- Lands & natural resources: 733,058
- Public works & community Infrastructure: 354,550
- Depreciation: 450,000
- Contingency: 300,000

  **Total:** 2,175,151

**Capital expenditures**
- Administration Capital: 541,500
- Force main, treatment plant: 1,500,000

  **Total:** 2,041,500

**Surplus / (deficit)**
- 133,651

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<th>Capital Expenditures</th>
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<td>Trimble Geo</td>
<td>5,500</td>
</tr>
<tr>
<td>Trimble software</td>
<td>1,300</td>
</tr>
<tr>
<td>Radio</td>
<td>1,500</td>
</tr>
<tr>
<td>Radio</td>
<td>1,200</td>
</tr>
<tr>
<td>Hydro electric poles at Sugsaw Hatchery</td>
<td>16,000</td>
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<tr>
<td>Handheld GPS</td>
<td>2,000</td>
</tr>
<tr>
<td>Jet Boat</td>
<td>11,000</td>
</tr>
<tr>
<td>Chinook net</td>
<td>3,000</td>
</tr>
<tr>
<td>Commercial freezer and installation</td>
<td>10,000</td>
</tr>
<tr>
<td>Vacuum Packer</td>
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<tr>
<td><strong>Capital - Lands &amp; N Resources</strong></td>
<td>111,000</td>
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<tr>
<td><strong>TOTAL ADMINISTRATION CAPITAL</strong></td>
<td>541,500</td>
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<tr>
<td>Sewer Treatment Plant</td>
<td>1,500,000</td>
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<tr>
<td><strong>Total Capital</strong></td>
<td>2,041,500</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>CASH SOURCE</th>
<th>TOTAL</th>
<th>HFN Operating</th>
<th>Settlement Trust</th>
<th>Invested Wealth</th>
</tr>
</thead>
<tbody>
<tr>
<td>Treaty funds</td>
<td>6,528,776</td>
<td></td>
<td>3,219,646</td>
<td>3,309,130</td>
</tr>
<tr>
<td>Huu–ay–aht Development</td>
<td>200,000</td>
<td>200,000</td>
<td></td>
<td></td>
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<tr>
<td>Federal block funding</td>
<td>2,472,241</td>
<td>2,472,241</td>
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<tr>
<td>Federal Capital funding</td>
<td>300,000</td>
<td>300,000</td>
<td></td>
<td></td>
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<tr>
<td>Fisheries funding</td>
<td>68,767</td>
<td>68,767</td>
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<tr>
<td>Provincial funding</td>
<td>41,822</td>
<td>41,822</td>
<td></td>
<td></td>
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<tr>
<td>Resource revenue</td>
<td>199,215</td>
<td>199,215</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Invested Wealth Fund</td>
<td>465,000</td>
<td>465,000</td>
<td></td>
<td></td>
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<tr>
<td>HFN miscellaneous</td>
<td>259,372</td>
<td>259,372</td>
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<td></td>
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<tr>
<td><strong>TOTAL</strong></td>
<td>10,535,193</td>
<td>4,006,417</td>
<td>3,219,646</td>
<td>3,309,130</td>
</tr>
</tbody>
</table>

### TRANSFERS

| Settlement to Operating | (2,719,646) | (2,719,646) | 0 |

### TOTAL CASH

|                  | 10,535,193 | 6,726,063   | 500,000 | 3,309,130 |

### DISBURSEMENTS

<table>
<thead>
<tr>
<th></th>
<th>TOTAL</th>
<th>HFN</th>
<th>Settlement Trust</th>
<th>Invested Wealth</th>
</tr>
</thead>
<tbody>
<tr>
<td>Government</td>
<td>713,564</td>
<td>713,564</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Finance &amp; Gov't Services</td>
<td>1,110,198</td>
<td>1,110,198</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Human Services</td>
<td>1,107,607</td>
<td>1,107,607</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Lands &amp; Natural Resource</td>
<td>733,058</td>
<td>733,058</td>
<td></td>
<td></td>
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<tr>
<td>Public Works</td>
<td>354,550</td>
<td>354,550</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Contingency</td>
<td>300,000</td>
<td>300,000</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Capital</td>
<td>2,041,500</td>
<td>2,041,500</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL</strong></td>
<td>6,360,477</td>
<td>6,360,477</td>
<td>0</td>
<td>0</td>
</tr>
</tbody>
</table>

### CASH AT YEAR END

|                  | 4,174,716 | 365,586  | 500,000 | 3,309,130 |

### RECONCILIATION OF CASH TO BUDGET

<table>
<thead>
<tr>
<th></th>
<th>4,174,716</th>
</tr>
</thead>
<tbody>
<tr>
<td>Depreciation</td>
<td>(450,000)</td>
</tr>
<tr>
<td>Increase in Invested Wealth</td>
<td>(3,309,130)</td>
</tr>
<tr>
<td>Increase in Settlement Trust</td>
<td>(500,000)</td>
</tr>
<tr>
<td>Accrued Interest</td>
<td>218,065</td>
</tr>
<tr>
<td><strong>Surplus per budget</strong></td>
<td>133,651</td>
</tr>
</tbody>
</table>

![2012-2013 Operating Income Chart](chart.png)
6. **Department Summary**

<table>
<thead>
<tr>
<th>Operating Costs</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Government</strong></td>
<td>120</td>
</tr>
<tr>
<td><strong>Finance &amp; Government Services</strong></td>
<td>713,564</td>
</tr>
<tr>
<td>Administration</td>
<td>100</td>
</tr>
<tr>
<td>Port Alberni office</td>
<td>704,013</td>
</tr>
<tr>
<td>Treaty Implementation</td>
<td>200</td>
</tr>
<tr>
<td><strong>Human Services</strong></td>
<td>231,915</td>
</tr>
<tr>
<td>Social development</td>
<td>710</td>
</tr>
<tr>
<td>Cultural program</td>
<td>200</td>
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<tr>
<td>Communications</td>
<td>421</td>
</tr>
<tr>
<td>Child care</td>
<td>425</td>
</tr>
<tr>
<td>Education</td>
<td>425</td>
</tr>
<tr>
<td><strong>Lands &amp; Natural Resources</strong></td>
<td>1,110,198</td>
</tr>
<tr>
<td>Cultural food</td>
<td>500</td>
</tr>
<tr>
<td>Fisheries &amp; shellfish</td>
<td>463,476</td>
</tr>
<tr>
<td>Lands &amp; natural resources</td>
<td>1,107,607</td>
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<tr>
<td>Cultural referral</td>
<td>492,118</td>
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<tr>
<td><strong>Public Works &amp; Community Infrastructure</strong></td>
<td>292,518</td>
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<tr>
<td>Emergency, health &amp; safety</td>
<td>41,566</td>
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<tr>
<td>Residential maintenance</td>
<td>421</td>
</tr>
<tr>
<td>Infrastructure maintenance</td>
<td>51,572</td>
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<tr>
<td>House of Huu-ay-aht &amp; admin</td>
<td>425</td>
</tr>
<tr>
<td>Community services</td>
<td>310</td>
</tr>
<tr>
<td><strong>Depreciation</strong></td>
<td>450,000</td>
</tr>
<tr>
<td><strong>Contingency</strong></td>
<td>300,000</td>
</tr>
<tr>
<td><strong>Total Operating Costs</strong></td>
<td>4,768,977</td>
</tr>
</tbody>
</table>

![2012-2013 Department Costs](image)
7. **Audited Financial Statements**

Separate document attached.

8. **Quarterly Financial Statements to September 30, 2013**

Separate document attached.